

Reaching Home:
Sydney Cape Breton Community Plan
2024–2028

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Introduction

In completing this template, communities are encouraged to develop comprehensive Community Plans that reflect the contributions of all funding partners, including other orders of governments, not-for-profit organizations, and the for-profit sector. The Community Plan does not preclude adjustments in priorities throughout the funding cycle; communities are still expected and encouraged to regularly review priorities for investment with their Community Advisory Board(s), including sub-project approval.

To support communities in completing their Community Plan, a Reference Guide has been developed. It is strongly recommended that this be reviewed prior to completing this template to ensure understanding of the requirements.

Please note that in communities that receive funding from both the Designated Communities (DC) and Indigenous Homelessness (IH) streams, ongoing and meaningful cross-stream collaboration is expected to support the achievement of community-level outcomes reflecting the needs of the whole community.

The Community Plan for Reaching Home must be approved by the DC or TH Community Advisory Board (CAB) before it is submitted to Infrastructure Canada.

Additionally, if your community has an Indigenous Homelessness (IH) Community Advisory Board (I-CAB), they must affirm that they have been engaged on the Community Plan before it is submitted. If your community is developing a joint plan with the IH stream Community Entity, both CABs must approve the community plan prior to submission.

In addition to the core elements required in this template, communities are welcome to share any other information and/or documents that they feel might provide further insight into their local context as it relates to housing and/or homelessness context.

1. Community Engagement

As part of the community planning exercise, you must engage with community partners with the goal of understanding the needs of the local homelessness sector and identify local homelessness priorities using a coordinated, systems-based and data-driven approach.

Please describe the steps taken to engage your community partners in developing this Community Plan to ensure a community-based approach. Your response must include:

- *Which partners were engaged;*
- *When and how engagement occurred; and*
- *What aspects of the Community Plan were discussed, as well as what aspects of the Plan (i.e., decisions, outcomes, next steps) were influenced by these discussions.*

Note: *Meaningful collaboration with Indigenous and non-Indigenous partners and service providers, as well as the IH CE and I-CAB where applicable, is expected in the development of this Community Plan and must be explicitly referenced in this section. The Indigenous Partners in Your Community worksheet created for the Community Homelessness Report (CHR) may be helpful to complete this section. Please see [CHR: Reporting Tools e-course on the Homelessness Learning Hub](#).*

With the establishment of the community entity (CE) and the effective work done by the coordinator/community advisory board (CAB) over the past 12 years, stakeholders within the Cape Breton Regional Municipality (CBRM) are very knowledgeable about the Reaching Home funding stream and how they are able to effectively utilize the program to improve the services they offer to those who are homeless, and at risk of homelessness. The coordinator for the Sydney Cape Breton community entity held meetings with almost all of its homelessness service providers during the community planning process. Representatives from the local health authority, people with lived experience, service providers, indigenous organizations, foodbanks and other non-profit stakeholders were provided with information relating to Reaching Home funding stream. Discussing what activities are eligible and ineligible for funding, how organizations can apply starting from the call for proposals process, to completing the application, entering into a community entity agreement and the evaluation /monitoring of projects approved by the CAB. After a brief discussion about Reaching Home funding the conversation shifted to the issues and challenges each organization faces and possible solutions to help address them.

In previous community plans the CE held community engagement sessions in each geographic area of the municipality. These meetings were well attended but not every service provider was represented which resulted in valuable community input not being included in the previous community plans. During the COVID-19 pandemic the CE held smaller organization specific meetings to deal with restrictions and gathering limits. This resulted in a much deeper conversation about what each organization was experiencing while trying to help those who are homeless and at risk of homelessness. With smaller group meetings specific to that organization/service

provider the attendees were much more likely to open up and share their thoughts and experiences than they seemed to be in a larger community setting. For this reason the CE requested permission from Housing Infrastructure and Communities Canada (HICC) to conduct the community engagement sessions in smaller group settings with each organization. This also mitigated the issue of the community engagement meeting being disrupted by NIMBYist's (not in my back yard) who are opposed to some of the proposed measures of helping people experiencing homelessness.

The Ally Centre of Cape Breton operated as an overnight emergency shelter for 10-15 people every night from February of 2024 to October 2024 while the pallet shelter homes were being constructed. On October 21 the first 8 tenants of the pallet village moved into their new homes. Over the next few days 35 tenants moved into the pallet village and out of the Ally Centre CB Shelter. This was a huge accomplishment for our community, an important first step in helping to provide safe, stable and affordable housing for the communities hardest to house individuals. A second 25 unit supportive housing building is scheduled to open in March of 2025. Between the pallet homes and the supportive housing building our community will increase the number of affordable housing units by 60. These units are specifically earmarked for those who are chronically homeless and need more intensive supports than Housing First can provide. With a vacancy rate of only a 2.8% of our rental housing stock available (according to CMHC) the 60 units are a small drop in a very large bucket. Ally Centre and New Dawn Housing Association have plans to build more pallet shelters and create more supportive housing units in the coming years. They will be applying to Reaching Home for capital project funding to help make this plan a reality. The Ally Centre has operated the Outreach Street Health agreement for the past 4 years. This mobile outreach bus has travelled all around the Cape Breton Regional Municipality (CBRM) bringing services directly to the clients in the outlying communities of our municipality. The registered nurse position is paid for by the province of NS but the operating costs and maintenance costs are funded by Reaching Home. This project is an important part of our Coordinated Access program providing access points in the outlying communities of CBRM. Ally Centre Cape Breton would like to see the project maintained or even expanded in the future with all funding partners committing to long term funding agreements.

Cape Breton Community Housing Association (CBCHA) continues to play a crucial role in moving clients along the housing continuum from emergency shelter to permanent housing. CBCHA was able to house 374 individuals last year. They rely heavily on their relationships with local landlords to find available units amidst the housing crisis. Prevention and shelter diversion have become more important than ever before. CBCHA also struggles with finding their clients safe, stable affordable housing. In response to this problem they have begun converting some of their group homes into supportive homes. The supportive housing option is not ideal for all of their clients but it provides a first step out of homelessness (the emergency shelter) until a more suitable location can be found. The street outreach team can be seen walking the streets, visiting encampments and providing support to those who are

sleeping rough out in the community. The street outreach team helps connect clients to available supports acting as an additional contact point for our coordinated access system.

Having the 35 pallet shelters and 25 supportive housing units open up will provide much needed housing options for the community's chronically homeless population. Clients who require more support than the housing first team can provide will now have the 24/7 support and wrap around services they need, however more deeply affordable housing options are desperately needed in the community as soon as possible.

The Glace Bay Foodbank, Loaves and Fishes, Sydney Mines Foodbank, North Sydney Foodbank and Eskasoni Foodbank are all facing similar challenges. They are experiencing increasing demand for their services and seeing less donations than in the past. Every foodbank has expressed their concern of continuing to meet the increasing demand with more and more people finding themselves dealing with food insecurity. In some cases they are seeing individuals who used to donate to the foodbank become foodbank users themselves. The current situation is not sustainable, they cannot meet increasing demand without a corresponding increase in resources. Foodbanks used to be a supplement to a person's food budget, helping them get through a tough month or week until their cheque arrived. Now more and more people are relying solely on their foodbank order as their weekly or monthly grocery order. Glace Bay foodbank provides a daily hot meal to anyone in need. The size of their kitchen and appliances were not equipped to meet the increasing demand. They applied for funding and Reaching Home was able to help improve their kitchen size and quality of their appliances to increase their ability to provide daily hot meals to anyone in need. Sydney Mines foodbank had to limit the amount of dairy and perishable items they could accept because of a lack of fridge/freezer space. Reaching Home is currently helping them install a walk in fridge to increase their perishable food item capacity to help keep up with the demand.

The CE coordinator met with Eskasoni Band Council member Duma Bernard and staff of the Eskasoni Food Bank to get feedback on how the foodbank is helping make a difference in the lives of their community members and what else they feel would help members of their community. They provide food orders to 65-70 people weekly and unfortunately more often than not are turning people away because they run out of food. Eskasoni band council has been an excellent partner to the foodbank providing additional space for storage as the demand increases. Duma is now looking into starting a daily meal program he and the foodbank staff feel a daily hot meal program would help clients in the community supplement their diet. Recognizing that some clients are not able to stretch their food order to last a whole week, having access to at least one hot, healthy, nutritious meal a day would benefit the clients they are serving and the community as a whole. The CE coordinator will be working with Duma and the Band Council at the next call for proposals to help Eskasoni create its first daily hot meal program. Similar to other areas of CBRM, Eskasoni is struggling to provide enough housing to its residents and have expressed interest in creating some form of pallet village or tiny home community as a solution to this problem. The CE

coordinator will also help connect Duma and the Eskasoni Bank Council with New Dawn Enterprises to explore the possibility of setting up Pallet Homes to address the immediate lack of housing within the community.

All of the consultation meetings the CE held with local organizations had re-occurring themes. The high costs of living (food, rent, heat, electricity, medications etc.) and the lack of safe, affordable rental units are putting a strain on the most vulnerable members of our community. The high cost of living is putting people in a difficult position, where they must choose between necessities. As a result of this they are often going without something they need. Often this choice is their food security because rent, heat and medications cannot be obtained from a foodbank. It is difficult for a community to control inflation and the costs of living, but where the community can have an impact is in the number of affordable housing units. If people are spending most of their monthly income on their housing costs it leaves very little for the other expenses. Inflation and the costs of living are national and global issues that are difficult for a small community like CBRM to influence but we can have an impact of housing stock and if we can help vulnerable populations find more safe, secure and affordable housing it will leave more money in their pockets to cover the other expenses in their lives.

The investment plan reflects the consultation meeting findings with the highest percentage allocations going to capital investments followed by client support services. Vulnerable populations that are homeless and at risk of homelessness need immediate support to help get them through these difficult economic times. Capital improvements that add affordable housing stock into the community is our highest priority but also capital investments that improve the ability of foodbanks and other service providers to help people meet their basic needs such as food security. People are struggling to “make ends meet”, investing in affordable housing and basic needs helps bridge the gap between those “ends”. We can’t put Reaching Home funding directly into the hands of people who are struggling but by investing in affordable housing and addressing basic needs we can help them keep some of their own money to bring the “ends” closer together and alleviate some of the struggle.

The consultation meetings provided an excellent opportunity for quality feedback from those who are on the front lines of helping people who are homeless and at risk of homelessness. The best source of information is the direct source and that is why we held consultation meetings with as many service providers as possible. The people working on the ground (frontline workers, community volunteers and people with lived experience) often have a different perspective on the problems and solutions for the challenges being experienced by their community.

Our community has been very fortunate to have local research initiatives take place to better illustrate our housing and homelessness situation. In June 2024 Cape Breton University and Public Health completed their third Service Based Count of homelessness. This research project involves having service provider’s complete

surveys on each client they interact with over the course of one month. 40 organizations participated in the service based count, in total 557 people were identified as homeless in CBRM up from 325 people in the last service based count conducted in 2021.

In November of 2024 our community completed our 4th Point in Time count identifying 163 people who are homeless in emergency/transitional shelters, unsheltered public place/encampments, hidden homeless/staying at someone else place and in institutional systems with no fixed address to be released to.

Many of the key findings of the 2024 service based count research project and the Point in Time count echo the concerns voiced by local service providers and reaffirm the allocations on our community investment plan.

2. Investment Plan

2.1 In the table below, please identify your community's allocation of Reaching Home funding in the DC or TH and Community Capacity and Innovation (CCI) streams from 2024-25 to 2027-28¹.

	2024-25	2025-26	2026-27	2027-28	Total
Reaching Home Annual Allocation	\$1,534,496	\$1,534,496	\$1,570,334	\$1,570,334	\$6,209,660

2.2 In the table below, please outline your planned division of DC/TH and CCI Reaching Home funding from 2024-25 to 2027-28 by activity area. Please note that it is acceptable that your community's funding priorities change over time. This investment plan is to demonstrate that your community has a vision of moving forward for the allocation of Reaching Home funding.

Activities area	2024-25	2025-26	2026-27	2027-28
Housing Services	%15	%15	%15	%15

¹ Communities on two-year agreement extensions should report on investment plans for 2024-25 and 2025-26 at this time.

Prevention and Shelter Diversion	%15	%15	%15	%15
Client Support Services	%20	%20	%20	%20
Capital Investments	%30	%30	%30	%30
Coordination of Resources and Data Quality Improvement	%5	%5	%5	%5
Administration	%15	%15	%15	%15
TOTAL	%100	%100	%100	%100

2.3 In the text box below, please describe how Community Capacity and Innovation (CCI) funding will be used to support coordinated and data-driven service delivery (e.g., supporting Coordinated Access, the Outcomes-Based Approach and use of HIFIS or existing, equivalent Homeless Management Information System).

The CBRM CE will use the Community Capacity and Innovation (CCI) funding to help local service providers who are not already using HIFIS get trained on using HIFIS to participate in coordinated access, by names list and outcome based results reporting. Through its partnership with Affordable Housing Association of Nova Scotia (AHANS) and the provincial HIFIS network the CCI funding will also be used to support existing HIFIS users through training and technical expertise as the HIFIS program evolves. As organizations hire new staff who need HIFIS training, if existing staff need to be re-trained as HIFIS updates roll out or if any of CBRM's homelessness serving organizations require HIFIS support/troubleshooting AHANS provides that service and invoices the CBRM CE for the services on a yearly basis. The CCI funding will also be used to hire a CAS manager to help smaller non-profit organizations with HIFIS implementation and data entry. The CAS manager will be responsible to oversee the communities homelessness data through the by names list.

3. Cost-Matching Requirement

3.1 In the table below, please outline all funding for homelessness initiatives expected to be received from other funders from 2024-25 to 2027-28². This includes both financial and in-kind contributions.

	2024-25	2025-26	2026-27	2027-28	Total
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² Communities on two-year agreement extensions should report on cost-matching for 2024-25 and 2025-26 at this time.

Reaching Home Annual Allocation	\$1,534,496	\$1,534,496	\$1,570,334	\$1,570,334	\$6,209,660
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Projected Funding From Other Funders towards Homelessness Initiatives					
Program Name and Funder	2024-25 (\$)	2025-26 (\$)	2026-27 (\$)	2027-28 (\$)	Total (\$)
Prov. NS – Shelter funding	756,212	775,117	794,495	814,358	3,140,182
Prov. NS – Supported Housing	904,800	904,800	904,800	904,800	3,619,200
Prov. NS – Street Outreach	506,040	506,040	506,040	506,040	2,024,160
Prov. NS – Housing Support Worker(Trustee)	824,422	906,864	997,551	1,097,306	3,826,143
Public Health Canada	124,900	124,900			249,800
Substance use and Addictions Program	154,500				154,500
Office of Mental health and Addictions	424,000	424,000			848,000
Nova Scotia Health	837,000	637,000	637,000		2,111,000
Dept. Of Community Services	250,000	1,600,000	1,600,000		3,450,000
TOTAL					19,422,985

3.2 If your anticipated community contributions are not projected to match funding from Reaching Home for each year, please explain the circumstances below and include a description of the steps you will take to meet the requirement.

[add response here]

4. Homeless Individuals and Families Information System (HIFIS)

4.1 Using your 2023-24 CHR as a guide³, please check the box if you have met the following minimum requirements as of March 31, 2024⁴. Any status updates since March 31, 2024, must also be reflected:

Minimum Requirement	Has the MR been met?	Minimum Requirement	Has the MR been met?
HIFIS MR 1	N/A	HIFIS MR 3	x
HIFIS MR 2	x	HIFIS MR 4	x

4.2 For each minimum requirement that has not yet been met (as identified in 4.1), complete a table below to describe how you will meet it by March 31, 2026. Please note that confirmation that communities are on track to do this will be required by October 31, 2025.

Minimum Requirement not yet met: [CE to add here]	
What are the next steps the community will take to meet this requirement?	Target date for completion

³ For more information on how the minimum requirements align with your Community Homelessness Report, please consult the Community Plan Guide.

⁴ Communities with two-year agreement extensions are not required to complete section 4 at this time.

5. Coordinated Access

5.1 Using your 2023-24 CHR as a guide⁵, please check the box if you have met the following minimum requirements as of March 31, 2024⁶. Any status updates since March 31, 2024, must also be reflected:

Minimum Requirement	Has the MR been met?	Minimum Requirement	Has the MR been met?
CA MR 1	N/A	CA MR 10	<input checked="" type="checkbox"/>
CA MR 2	N/A	CA MR 11	<input checked="" type="checkbox"/>
CA MR 3	<input checked="" type="checkbox"/>	CA MR 12	<input checked="" type="checkbox"/>
CA MR 4	<input checked="" type="checkbox"/>	CA MR 13	<input checked="" type="checkbox"/>
CA MR 5	<input checked="" type="checkbox"/>	CA MR 14	<input checked="" type="checkbox"/>
CA MR 6	<input checked="" type="checkbox"/>	CA MR 15	<input checked="" type="checkbox"/>
CA MR 7	<input checked="" type="checkbox"/>	CA MR 16	<input checked="" type="checkbox"/>
CA MR 8	<input checked="" type="checkbox"/>	CA MR 17	<input checked="" type="checkbox"/>
CA MR 9	<input checked="" type="checkbox"/>	CA MR 18	<input checked="" type="checkbox"/>

5.2 For each minimum requirement that has not yet been met (as identified in 5.1), complete a table below to describe how you will meet it by March 31, 2026. Note that confirmation that communities are on track to do this will be required by October 31, 2025.

Minimum requirement not yet met: [CE to add here]	
What are the next steps the community will take to meet this requirement?	Target date for completion

Minimum Requirement not yet met: [CE to add here]	
What are the next steps the community will take to meet this requirement?	Target date for completion

⁵ For more information on how the minimum requirements align with your CHR, please consult the Community Plan Guide.

⁶ Communities with two-year agreement extensions are not required to complete section 5 at this time.

Minimum Requirement not yet met: [CE to add here]	
What are the next steps the community will take to meet this requirement?	Target date for completion

Minimum Requirement not yet met: [CE to add here]	
What are the next steps the community will take to meet this requirement?	Target date for completion

5.3 Describe how ongoing, meaningful collaboration on Coordinated Access between Indigenous and non-Indigenous partners has or will take place as your community works to implement, maintain and improve a Coordinated Access system.

<p>The Sydney Cape Breton Community Entity continues to have on-going, meaningful collaboration with the Indigenous and non-Indigenous partners as we work towards Coordinated Access. A representative from the Native Council of Nova Scotia regularly attends governance meetings and provides perspectives around the design and implementation of Coordinated Access and the Homelessness Management Information System (HMIS) in the community.</p> <p>The Coordinated Access working group that was formed nearly 5 years ago has on-going meetings to move the implementation process forward. The working group provides all organizations (both Indigenous and non-Indigenous) involved with Coordinated Access an opportunity to provide feedback and input into the implementation process. The community recognizes the benefits of having open dialogue where all voices are heard.</p>

6. Outcomes-Based Approach

6.1 Using your 2023-24 Community Homelessness Report as a guide⁷, please check the box if you have met the following minimum requirements as of March 31, 2024⁸. Any status updates since March 31, 2024, must also be reflected:

Minimum Requirement	Has the MR been met?	Minimum Requirement	Has the MR been met?
OBA MR 1	N/A	OBA MR 6	<input checked="" type="checkbox"/>
OBA MR 2	N/A	OBA MR 7	<input type="checkbox"/>
OBA MR 3	<input checked="" type="checkbox"/>	OBA MR 8	<input type="checkbox"/>
OBA MR 4	<input checked="" type="checkbox"/>	OBA MR 9	<input type="checkbox"/>
OBA MR 5	<input checked="" type="checkbox"/>		

6.2 For each minimum requirement that has not yet been met (as identified in 6.1), including those modified and new as of 2024-25, complete a table below to describe how you will meet it by March 31, 2026. Please note that confirmation that communities are on track to do this will be required by October 31, 2025.

Minimum Requirement not yet met: OBA MR 7	
What are the next steps the community will take to meet this requirement?	Target date for completion
The CE will continue working with our local domestic violence shelter (Cape Breton Transition House) to encourage participation in CAS. The CE has recently entered into an agreement to hire a new CAS manager that will be responsible to help ease the concerns of local organizations hesitant to adopt CAS/HIFIS.	March 31, 2025

Minimum Requirement not yet met: OBA MR 9	
What are the next steps the community will take to meet this requirement?	Target date for completion
Our community will be able to report OBA community outcomes in early 2025. With assistance from the HIFIS and CAS support teams our largest emergency shelter provider was able to identify and correct an error being made while entering clients housing history into HIFIS. This issue was corrected and the CE expects the	March 31/2025

⁷ For more information on how the minimum requirements align with your Community Homelessness Report, please consult the Community Plan Guide.

⁸ Communities with two-year agreement extensions are not required to complete section 6 at this time.

shelters data quality to be more accurate and improved over the past 6 months.	

Minimum Requirement not yet met: OBA MR8	
What are the next steps the community will take to meet this requirement?	Target date for completion
The community entity is still working to ensure that all individuals within our community who are experiencing homelessness and interacted with the system in some way are included in the dataset. We have hired a CAS/HIFIS manager to work with local service providers to improve their utilization of HIFIS and work with the local domestic violence shelter (Cape Breton Transition House) to adopt HIFIS and participate in CAS.	June 2025

6.3 Please describe how ongoing and meaningful collaboration between Indigenous and non-Indigenous partners has or will take place as your community works to meet the OBA minimum requirements. In communities where the Designated Communities and Indigenous Homelessness streams co-exist, collaboration with the IH-CE and I-CAB (where applicable) is expected.

<p>As the designated community of Sydney Cape Breton continues to move towards meeting the Outcome Based Approach minimum requirements we collaborate with both Indigenous and non-Indigenous partners. Meetings between the CE and local partners are on-going and will continue into the future as we strive to strengthen relationships that are based on respect, transparency and responsiveness. The ability to collaborate and learn from each other is essential. When Indigenous and non-Indigenous partners come together to learn from each other in an open and honest manner it adds value to the partnership. Service providers become better at providing culturally appropriate responses to clients, incorporating Indigenous knowledge and expertise into their daily routine and respecting the unique rights of Indigenous peoples. This type of meaningful collaboration benefits everyone who is homeless or at risk of homelessness.</p>

7. Official Language Minority Communities

The Government of Canada has a responsibility under the [Official Languages Act](#) to ensure that programs and services meet the needs of Official Language Minority Communities (OLMCs). Please describe the steps that you will take to ensure that the services funded under [Reaching Home](#) take the needs of the OLMCs into consideration, where applicable.

There are no official language minority communities in the CBRM and in 12 years the CAB and CE have not had any requests to provide the information in any other languages.

However, if there was a group, organization or individual who would like to learn more about Reaching Home funding in their preferred language the CE would use a computer based translation program to translate documents and/or have a French speaking member of the CAB assist with translation. If a CAB member is unable to assist with translation the CE coordinator will hire an individual who is fluent in french to assist with translation.

8. Community Advisory Board—Designated Communities/Territorial Homelessness

Note: You may list more than one name/organization for each sector, and you may list a name/organization in more than one sector, as applicable.

(Lines below can be removed where not applicable)

Sector	CAB Members
Infrastructure Canada (Ex-Officio Member)	Emily MacPhee
Community Entity (Ex-Officio Member)	Billy Hill
Provincial/Territorial government	Aliesje MacInnis
Local/Municipal government	
Indigenous government	
Individuals with lived experience of homelessness	Byron MacDonald
Indigenous Peoples, nations and organizations, Friendship Centres	
Indigenous housing organizations	
Youth and/or child-serving organizations, including Child Welfare agencies	
Organizations serving survivors of domestic violence and their families	
Seniors and senior-serving organizations	
Newcomers and newcomer-serving organizations	
The private sector	Carrie Evely
Police and correctional services	
Landlord associations and/or the housing sector	
Health organizations, including hospitals and other public health institutions, and organizations focused on mental health and addictions	Lynn Ann Rossiter, Terri Lynn Pynn
Veterans Affairs Canada and/or Veterans-serving organizations	
Organizations serving individuals experiencing, or at risk of experiencing homelessness	Fred Deveaux, Raylene Theriault, Christine Porter, Charlene Hines
Other	Darlene MacEachern/Julie Kendell

CAB Chairs or Co-Chairs (if applicable):

I affirm that the above members of the CAB have reviewed the attached Community Plan, and that a majority of CAB members approve of its content.

Name

Signature

Date (YYYY-MM-DD)

Name

Signature

Date (YYYY-MM-DD)

Name

Signature

Date (YYYY-MM-DD)

9. Community Advisory Board—Indigenous Homelessness

Note: You may list more than one name/organization for each sector, and you may list a name/organization in more than one sector, as applicable.

(Lines below can be removed where not applicable)

Sector	CAB Members
Infrastructure Canada (Ex-Officio Member)	
Community Entity (Ex-Officio Member)	
Provincial/Territorial government	
Local/Municipal government	
Indigenous government	
Individuals with lived experience of homelessness	
Indigenous Peoples, nations and organizations, Friendship Centres	
Indigenous housing organizations	
Youth and/or child-serving organizations, including Child Welfare agencies	
Organizations serving survivors of domestic violence and their families	
Seniors and senior-serving organizations	
Newcomers and newcomer-serving organizations	
The private sector	
Police and correctional services	
Landlord associations and/or the housing sector	
Health organizations, including hospitals and other public health institutions, and organizations focused on mental health and addictions	
Veterans Affairs Canada and/or Veterans-serving organizations	
Organizations serving individuals experiencing, or at risk of experiencing homelessness	
Other	

Indigenous CAB Chairs or Co-Chairs (if applicable):

(If Community Plan is not a joint plan): I affirm that the above members of the Community Advisory Board have been engaged on the Coordinated Access and Outcomes-Based Approach sections of the attached Community Plan.

OR

(If Community Plan is a joint plan): I affirm that the above members of the CAB have reviewed the attached Community Plan, and that a majority of CAB members approve of its content.

Name

Signature

Date (YYYY-MM-DD)

Name

Signature

Date (YYYY-MM-DD)

Name

Signature

Date (YYYY-MM-DD)